

SUBOA November Meeting

Presented by the

State University Construction Fund

November 14, 2013

Albany, NY

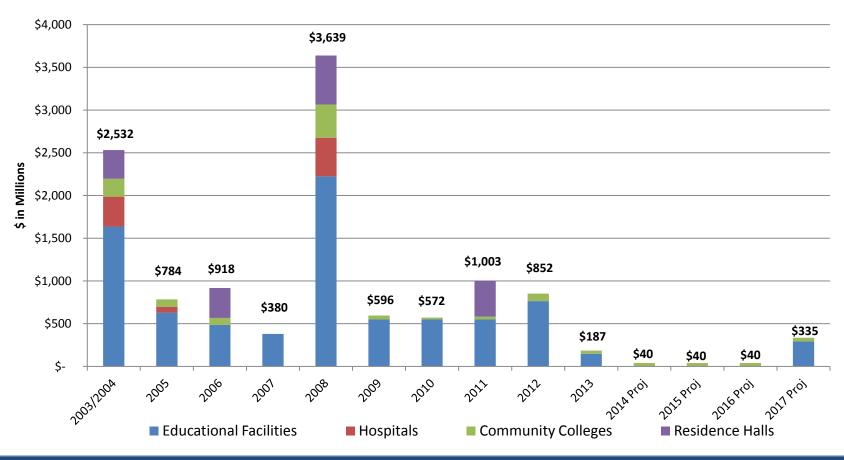


OUR CURRENT ENVIRONMENT





Capital Appropriations 2003-2013 Currently Projected 2014-2017

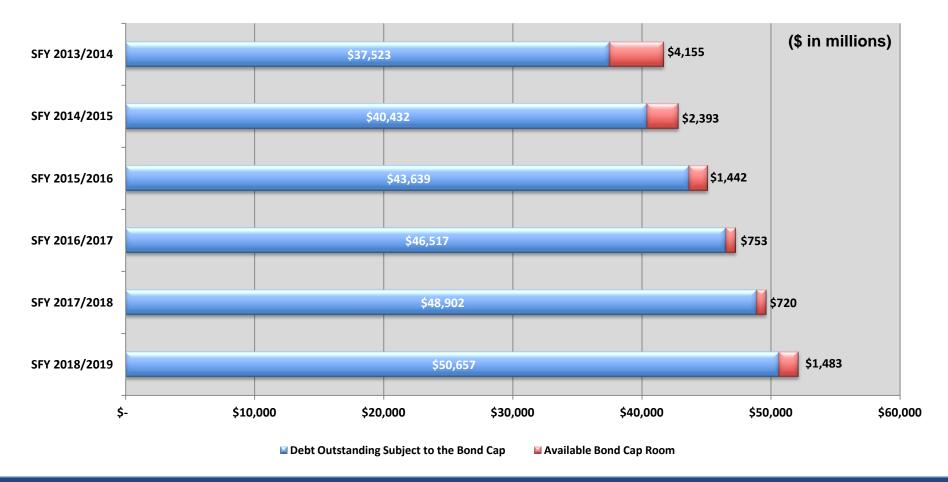






Limitations Imposed by Debt Reform:

Total Debt Outstanding & Corresponding Available Bond Cap Room







Elements and Assumptions of the 2014/15 DOB 'Call Letter'

- Keep overall spending growth to two percent or less
- Expect flat budgets for 2015-16 and beyond
- 2014-15 budget will focus on targeted investments that strengthen the State's infrastructure and create jobs, while maintaining a level of affordability
- Continue to abide by the debt limitations imposed by the State's Debt Reform Act
- Bond-financed projects will be closely scrutinized and new capital requests will be limited to the most critical
- Submit 2014-15 capital requests consistent with (or do not exceed) estimates contained in the 2013-14 Enacted Budget Five-Year Capital Plan
- Ensure all requests are consistent with broader programmatic and policy objectives











Foundation for Five-Year Capital Plan & Budget Request

Program Area	Plan Development	Adjustments to Plan to Form Request				
Educational Facilities	Developed using Facility Master Plans in coordination with each campus.	Scaled back for affordability and capacity to administer, but sufficient to address most critical life safety projects at each campus.				
Hospitals	Developed by each hospital using business plans.	Phased in for affordability and capacity to implement planned projects, but sufficient to address highest priorities identified by each hospital.				
Residence Halls	Developed using campus- generated business/capital plans.	Request sufficient to finance Plans and is in alignment with established limits in the State's Financial Plan.				
Community Colleges – 50% State Share	Based on 5-year capital plans submitted by each college.	Request scaled back to reflect only those projects with local sponsor resolutions in place, consistent with current State process for funding this program.				
SUNY-Wide Capital Initiatives	Developed by System staff to address priority academic, research and operational needs.	Request reflects full funding for these initiatives.				





Summary of 2014/15 Capital Plan & Budget Request

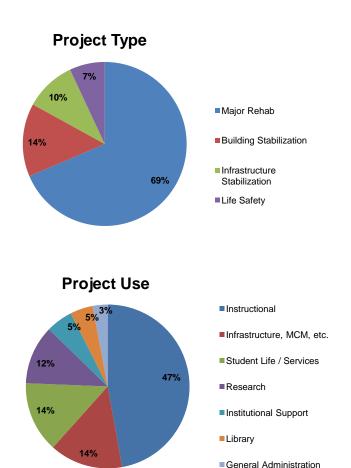
Dragram*	2014/15	2014/15	5-Year	5-Year	Appropriation Type
Program*	Request	Plan Need	Request	Plan Need	Appropriation Type
Educational Facilities	\$750.0	\$2,680.0	\$3,750.0	\$8,560.0	Bonded
Hospitals	600.0	600.0	1,205.0	1,205.0	Bonded, Debt Repaid
Residence Halls	50.0	50.0	250.0	250.0	Hard Dollar, Self Pay
Community Colleges	91.0	134.0	575.0	575.0	Bonded, 50% State Share
SUNY-Wide Capital Initiatives:					
Transformational Information Technology Initiative	189.0	189.0	189.0	189.0	Bonded
Research Initiative	200.0	200.0	200.0	1,587.0	Bonded, Competitive Based
Energy Initiative	100.0	100.0	100.0	100.0	50% Bonded, 50% Dry
(\$ in millions) Total	\$1,980.0	\$3,953.0	\$6,269.0	\$12,466.0	

^{*}Request includes reappropriations totaling \$4.7B in support of all four programs and an appropriation to support campus-funded capital projects of \$100M.

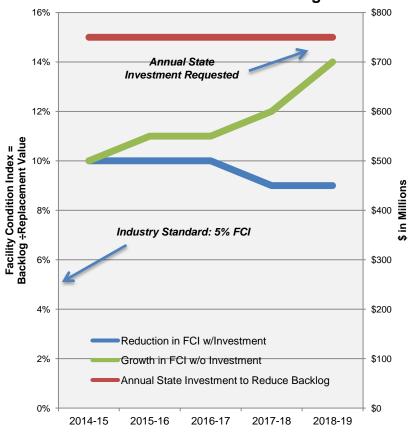




Educational Facilities











Other SUNY-Wide Capital Initiatives

- Transformational Information Technology Initiative: A total of \$189M is requested to support the infrastructure necessary to support several System-wide academic, research and operational initiatives in the areas of Open SUNY, Operational Efficiency, and Research, Innovation and Economic Development.
- **SUNY Research Initiatives:** A total of \$200M is requested to provide seed funding for a new competitive program to select projects that will enable SUNY to further advance its goal of doubling the amount of sponsored research System-wide over the next five years.
- **Energy Initiative:** A total of \$100M is requested (50% State-funded / 50% "dry") to support energy efficiency projects and enable campuses to significantly reduce their energy usage. The dry portion of this program could be supported by grants or loans from entities such as the New York Power Authority.





Limitations Imposed by Fiscal Plan vs. Disbursements







Disbursement Status

Fund Projects by Category	Projected 2013-14	Projected 2014-15
Under Construction (includes projects in Guarantee)	\$635,246	\$276,092
Under Design	40,059	19,482
NY-SUNY 2020	36,571	191,169
Campus Lets (includes Minor Critical Maintenance)	250,000	114,553
Hospitals	47,532	58,896
Recurring Annual Costs (Emergencies & Staff)	11,752	13,544
Taxable Projects	28,626	16,330
Adjustments for:		
\$60M New Appropriations	4,961	39,479
Campus-funded Projects (JVs)	0	19,712
Non-Adv Spending	(88,529)	(16,000)
UDC for 2020	(29,789)	(25,458)
New SUCF Contracts	8,651	181,968
Grand Total, Projects Cash Flow	\$945,081	\$889,767
Fiscal Plan Target	MANAGE TO: \$967,658	\$886,476
Cash Flow Minus Adjusted Target	\$22,577	(\$3,291)

Educational Facilities Advance, Numbers in (\$000's)





BUILDING SUNY 12

Tracking & Statistical Analysis

% to Target \$967,658	7%	16%	23%	31%	40%	47%	55%					Under:	\$34.43
Cumulative Actuals	\$71,870	\$154,658	\$221,694	\$298,101	\$390,626	\$454,652	\$536,091				1	arget: Over/	\$967,6
Grand Total	\$71,870	\$82,788	\$67,037	\$76,407	\$92,525	\$64,026	\$81,439	\$70,872	\$92,567	\$84,209	\$76,562	\$72,921	\$933,2
Subtotal Adjustments	(\$8,762)	(\$8,064)	(\$5,766)	(\$9,826)	(\$9,401)	(\$4,984)	(\$11,448)	(\$26,251)	(\$8,488)	(\$8,462)	(\$9,738)	(\$4,842)	(\$116,03
New SUCF Contracts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2	\$2	\$214	\$343	\$1,108	\$1,6
384 Spending UDC for 2020 IVs	(\$8,762)	(\$8,064)	(\$5,766)	(\$9,826) \$0	(\$9,401) \$0	(\$4,984) \$0	(\$11,448) \$0	(\$5,950) (\$20,303)	(\$5,950) (\$2,540)	(\$5,950) (\$2,726)	(\$5,950) (\$4,131)	(\$5,950) \$0	(\$88,00 (\$29,70
Adjustments													
Grand Total	\$80,632	\$90,852	\$72,803	\$86,233	\$101,925	\$69,010	\$92,887	\$97,123	\$101,055	\$92,671	\$86,300	\$77,763	\$1,049,2
SB \$ 30M West Power Plant Subtotal SB \$60M New Approp	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$300 \$631	\$600 \$1,163	\$800 \$1,377	\$800 \$1,791	\$2,50 \$4,9 6
SB \$30M Electrical Feeders	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$331	\$563	\$577	\$991	\$2,46
Subtotal SUNY2020	\$18	\$1	\$3,930	\$5,227	\$648	\$2,053	\$5,200	\$3,225	\$2,540	\$2,726	\$3,106	\$3,132	\$31,80
Round 2 Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600	\$600	\$600	\$600	\$600	\$3,00
Subtotal Binghamton 2020 Subtotal Albany 2020	\$18 \$0	\$0 \$0	\$0 \$33	\$0 \$22	\$26 \$23	\$102 \$0	\$68 \$59	\$120 \$0	\$130 \$74	\$155 \$74	\$200 \$74	\$250 \$74	\$1,06 \$43
Subtotal Stony Brook 2020	\$0 \$18	\$0	\$3,864	\$3,228	\$535	\$1,864	\$3,200	\$1,462	\$690	\$741	\$993	\$868	\$17,44
SUNY2020 Projects Subtotal Buffalo 2020	\$0	\$1	\$34	\$1,977	\$64	\$88	\$1,875	\$1,043	\$1,047	\$1,157	\$1,240	\$1,340	\$9,86
Subtotal Taxable Projets	\$426	\$598	\$2,247	\$1,500	\$352	\$1,814	\$1,926	\$3,443	\$3,402	\$4,003	\$4,603	\$4,497	\$28,81
Other (ESF, High Tech Portal)	\$125	\$598	\$66	\$241	\$11	\$48	\$124	\$211	\$211	\$211	\$211	\$211	\$2,2
SUNYIT CAT (39157)	\$301	\$0 \$0	\$2,118	\$1,059	\$340 \$0	\$1,580	\$1,707	\$3,065	\$3,024	\$3,763	\$4,363	\$4,257	\$1,3
Taxable Projects BioBAT (14B18) Cord Blood (15A49)	\$0 \$0	\$0 \$0	\$0 \$63	\$0 \$200	\$0 \$340	\$0 \$186	\$0 \$95	\$0 \$167	\$0 \$167	\$0 \$28	\$0 \$28	\$0 \$28	\$1,3
Subtotal Recurring Annual	\$1,280	\$797	\$1,149	\$933	\$988	\$1,029	\$995	\$944	\$944	\$944	\$944	\$944	\$11,8
Recurring Annual Emergencies Construction Implementation	\$108 \$1,172	\$178 \$619	\$496 \$653	\$298 \$635	\$223 \$765	\$163 \$865	\$226 \$769	\$273 \$671	\$273 \$671	\$273 \$671	\$273 \$671	\$273 \$671	\$3,0! \$8,8:
Campus Lets	\$28,666	\$17,949	\$17,516	\$24,489	\$21,702	\$16,955	\$20,825	\$20,454	\$20,454	\$20,454	\$20,454	\$20,454	\$250,3
Hospital	\$5,544	\$3,687	\$2,491	\$2,342	\$5,422	\$7,526	\$7,512	\$4,072	\$3,561	\$3,064	\$2,791	\$3,682	\$51,6
<u>*</u>	\$4,173	\$3,974						\$3,235		\$3,852	\$3,793	\$2,880	
Commissioning Subtotal SUCF Under Design	\$160	\$113	\$162 \$3,019	\$91 \$4.204	\$59 \$2,540	\$130 \$1,111	\$221 \$3,095	\$158	\$301 \$4.817	\$286	\$288	\$280	\$2,24 \$40,69
SUCF Under Design Construction Managers	\$2,228 \$1,786	\$1,881 \$1,980	\$1,474 \$1,384	\$2,421 \$1,692	\$749 \$1,732	\$343 \$638	\$1,094 \$1,781	\$2,059 \$1,018	\$2,805 \$1,711	\$2,022 \$1,544	\$1,909 \$1,597	\$1,109 \$1,491	\$20,09 \$18,39
Subtotal Construction Complete	\$4,653	\$6,593	\$3,854	\$4,362	\$9,460	\$5,506	\$7,626	\$3,744	\$11,124	\$12,743	\$9,937	\$5,987	\$85,5
Construction Complete	\$1,974	\$672	\$306	\$1,350	\$3,200	\$1,620	\$1,188	\$220	\$1,363	\$5	\$0	\$0	\$11,8
Construction Complete Construction Complete	\$409 \$2,271	\$237 \$5,685	\$346 \$3,202	\$334 \$2,678	\$365 \$5,896	\$398 \$3,488	\$844 \$5,595	\$694 \$2,830	\$1,232 \$8,530	\$1,522 \$11,217	\$1,603 \$8,334	\$927 \$5,060	\$8,9 \$64,7
Subtotal SUCF Under Construction	\$35,872	\$57,254	\$38,596	\$43,175	\$60,814	\$33,018	\$45,708	\$58,007	\$53,582	\$43,722	\$39,296	\$34,396	\$543,4
SUCF Under Construction SUCF Under Construction	\$30,974 \$2,575	\$52,705 \$2,875	\$34,226 \$2,858	\$37,357 \$3,577	\$55,146 \$4,180	\$26,937 \$4,389	\$41,830 \$2,447	\$51,082 \$5,086	\$47,068 \$4,280	\$34,442 \$7,162	\$33,813 \$3,982	\$29,998 \$2,722	\$475,5 \$46,1
SUCF Under Construction	\$2,323	\$1,674	\$1,512	\$2,241	\$1,488	\$1,692	\$1,431	\$1,839	\$2,234	\$2,119	\$1,500	\$1,677	\$21,7
Grouping	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	2013-14

58% of FY complete.

55% of target disbursed.

These are the expenditure categories tracked each month:

- Over 800 active contracts being tracked and predicted
- Netting out:
 - 384 funds
 - UDC Funding
- Tracking JVs, staff costs, taxable funds, and claims
- Predicting coding release
- Trying to help as much as we can





BUILDING SUNY 13

SUBOA Campus Allocation Formula

- Critical Maintenance funding methodology agreed to in 2004 based on:
 - Percentage of total academic GSF
 - Percentage of academic GSF older than 30 years
 - Percentage of student FTE
- Time to reconvene working group to determine if methodology needs to be refined:
 - Academic GSF older than 30 years does not take into account recently renovated buildings/space. Nearly a quarter of existing space inventory is new or fully renovated.
 - Student FTE distribution disadvantages small/unique campuses
 - Ensure that limited funds are allocated to areas of greatest need
- Plan to convene a working group with campus representation in the next month.









